

Project Management course – Additional resources

Governance and Management Frameworks

- **Scalable Cities Expert Report (2023)**
→ Ideal for understanding how public administrations reorganize and what governance processes are needed to manage complex smart city projects ([link](#))
- **A Common Management Framework for European Smart Cities (2022)**
→ Analyzes how the EU is attempting to define common management frameworks ([link](#))

Methodologies, Agile Approaches, and Operational Challenges

- **The State of European Smart Cities (2024)**
→ Highlights practical challenges such as replicability, costs, and tangible benefits ([link](#))
- **Challenges related to system-of-systems (2022)**
→ Focuses on coordination and communication among multiple stakeholders ([link](#))

Concrete Case Studies

- **Molina de Segura – FIWARE (2021)**
→ A real European case using an open-source platform, with indicators and monitoring tools ([link](#))
- **SmartSantander IoT Testbed (2024)**
→ An urban lab for testing IoT technologies. Shows how to define clear objectives, iterate, and measure impacts ([link](#))